

National Testing Agency

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The Essence of Leadership Explorations from Literature

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The Essence of Leadership Explorations from Literature-1

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Question Shuffling Allowed :	Yes

Question Number : 1 Question Id : 60348915571 Question Type : MCQ Option Shuffling : No Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

"Leader is a catalyst". This means

1. The leader watches idly as things happen and let the followers do what they like
2. The leader generates enthusiasm among the followers but then withdraws and is no longer involved
3. The leader generates enthusiasm being one with the followers
4. The leader is an agent for change without whom the change will not happen

Options :

60348958517. 1

60348958518. 2

60348958519. 3

60348958520. 4

Question Number : 2 Question Id : 60348915572 Question Type : MCQ Option Shuffling : No Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The best decisions are:

1. Rational
2. Emotional
3. Combination of Rational & emotional
4. When they are taken quickly and "instinctively"

Options :

60348958521. 1

60348958522. 2

60348958523. 3

60348958524. 4

Question Number : 3 Question Id : 60348915573 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Which of these statements is true?

1. Managers rely solely on logic, leaders solely on emotions
2. Managers rely solely on emotions, leaders solely on logics
3. Both employ logic and emotions but managers tend to rely more on logic and leaders, more on emotions
4. Both employ logic and emotions but managers tend to rely more on emotions and leaders, more on logic

Options :

60348958525. 1

60348958526. 2

60348958527. 3

60348958528. 4

Question Number : 4 Question Id : 60348915574 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Which of these statements is true?

1. Inspiration comes from within, while motivation comes from without (externally)
2. Inspiration comes from without, while motivation comes from within
3. Both come from within
4. Both come from without

Options :

60348958529. 1

60348958530. 2

60348958531. 3

60348958532. 4

Question Number : 5 Question Id : 60348915575 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Which of these statements is true?

1. Leaders build visions, managers build systems
2. Leaders build systems, managers build visions
3. Both are true. But 1 is more true than 2
4. Both are true. But 2 is more true than 1

Options :

60348958533. 1

60348958534. 2

60348958535. 3

60348958536. 4

Question Number : 6 Question Id : 60348915576 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Who among those below, would you consider to be a true visionary leader?

1. William Shakespeare
2. J.N. Tata
3. J.J. Irani
4. Prakash Tandon

Options :

60348958537. 1

60348958538. 2

60348958539. 3

60348958540. 4

Question Number : 7 Question Id : 60348915577 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Why are classics called classics?

1. Because they are old (written a long time ago)
2. They have important messages that make you think and stand the test of time
3. There is nothing called classics. They are just fads
4. They are best sellers

Options :

60348958541. 1

60348958542. 2

60348958543. 3

60348958544. 4

Question Number : 8 Question Id : 60348915578 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Enduring characters are those who:

1. Are good people who do good
2. Have consistency of behaviour
3. Indulge in positive relationships
4. None of these

Options :

60348958545. 1

60348958546. 2

60348958547. 3

60348958548. 4

Question Number : 9 Question Id : 60348915579 Question Type : MCQ Option Shuffling : No Is

Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Leaders could be judged differently at different times.

1. True
2. False
3. All of these
4. None of these

Options :

60348958549. 1

60348958550. 2

60348958551. 3

60348958552. 4

Question Number : 10 Question Id : 60348915580 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Which of these statements is true?

1. The role of leaders in shaping history (or even a company) is vastly exaggerated
2. The role of leaders in shaping history (or even a company) is vastly underplayed
3. Both are partly true
4. None of these

Options :

60348958553. 1

60348958554. 2

60348958555. 3

60348958556. 4

Question Number : 11 Question Id : 60348915581 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The action in *Don Quixote* takes place in

1. England
2. Spain
3. France
4. Germany

Options :

60348958557. 1

60348958558. 2

60348958559. 3

60348958560. 4

Question Number : 12 Question Id : 60348915582 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The central theme of the book 'Don Quixote' revolves around:

1. Exploitation of the serf class by the nobles
2. Greed and ambition
3. Idealism vs. pragmatism
4. None of these

Options :

60348958561. 1

60348958562. 2

60348958563. 3

60348958564. 4

**Question Number : 13 Question Id : 60348915583 Question Type : MCQ Option Shuffling : No
Is Question Mandatory : No**

Correct Marks : 2 Wrong Marks : 0

Don Quixote decided to become a knight

1. After reading a lot of books on knighthood and its values
2. Was bored with his life
3. After he won a bet against the priest
4. After the barber taunted him on his idle life

Options :

60348958565. 1

60348958566. 2

60348958567. 3

60348958568. 4

**Question Number : 14 Question Id : 60348915584 Question Type : MCQ Option Shuffling : No
Is Question Mandatory : No**

Correct Marks : 2 Wrong Marks : 0

A message of *Don Quixote* is that well meaning advisors can put a wet blanket on your dreams.

1. True
2. False
3. All of these
4. None of these

Options :

60348958569. 1

60348958570. 2

60348958571. 3

60348958572. 4

**Question Number : 15 Question Id : 60348915585 Question Type : MCQ Option Shuffling : No
Is Question Mandatory : No**

Correct Marks : 2 Wrong Marks : 0

When at last Sancho was made the governor of an island by the Duke,

1. He felt very happy and wanted to continue there for ever
2. Realized that leadership can be a bed of thorns
3. Being a governor entitles him to the best food, wine etc.
4. Thought that he should bring his family there quickly

Options :

60348958573. 1

60348958574. 2

60348958575. 3

60348958576. 4

**Question Number : 16 Question Id : 60348915586 Question Type : MCQ Option Shuffling : No
Is Question Mandatory : No**

Correct Marks : 2 Wrong Marks : 0

Don Quixote's attack on windmills shows his

1. Foolishness
2. Myopic vision
3. Courage
4. All of these

Options :

60348958577. 1

60348958578. 2

60348958579. 3

60348958580. 4

**Question Number : 17 Question Id : 60348915587 Question Type : MCQ Option Shuffling : No
Is Question Mandatory : No**

Correct Marks : 2 Wrong Marks : 0

The priest, the barber, his niece and his housekeeper represent

1. The influence of lower classes on society
2. Jealousy
3. Meanness
4. Well meaning dissuaders

Options :

60348958581. 1

60348958582. 2

60348958583. 3

60348958584. 4

**Question Number : 18 Question Id : 60348915588 Question Type : MCQ Option Shuffling : No
Is Question Mandatory : No**

Correct Marks : 2 Wrong Marks : 0

Which of these statements is/ are true:

1. Don Quixote was pursuing self respect rather than self interest
2. Don Quixote was pursuing self interest rather than self respect
3. He was in pursuit of his identity
4. He was trying to make a quick fortune

Options :

60348958585. 1

60348958586. 2

60348958587. 3

60348958588. 4

Question Number : 19 Question Id : 60348915589 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Don Quixote's life teaches us

1. The importance of having a lady love to whom you can dedicate your work
2. Importance of defining one's role clearly
3. The importance of having a good second in command
4. All of these

Options :

60348958589. 1

60348958590. 2

60348958591. 3

60348958592. 4

Question Number : 20 Question Id : 60348915590 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Don Quixote is just a tale of a mad knight

1. True
2. False
3. None of these
4. All of these

Options :

60348958593. 1

60348958594. 2

60348958595. 3

60348958596. 4

Question Number : 21 Question Id : 60348915591 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The play *Saint Joan* presents Joan of Arc as a

1. Divine character
2. A most remarkable character who did astonishing things
3. A woman of loose morals
4. A person who did not know how to respect her elders

Options :

60348958597. 1

60348958598. 2

60348958599. 3

60348958600. 4

Question Number : 22 Question Id : 60348915592 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

According to Shaw, the trial of Joan was

1. Fair as the then prevalent rules
2. Totally biased and one sided
3. Done for pleasing the English
4. A farce staged by the French King to get rid of her

Options :

60348958601. 1

60348958602. 2

60348958603. 3

60348958604. 4

Question Number : 23 Question Id : 60348915593 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The reopening of her trial was, according to Shaw,

1. A political necessity
2. An attempt to redress the wrongs in the first trial
3. An assertion of superiority by the French
4. Needed to avoid further bloodshed

Options :

60348958605. 1

60348958606. 2

60348958607. 3

60348958608. 4

Question Number : 24 Question Id : 60348915594 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

According to Shaw, Joan set out to

1. Free France from the English
2. Break the stranglehold the Church had
3. Break the power of the nobles
4. Reform the French Army

Options :

60348958609. 1

60348958610. 2

60348958611. 3

60348958612. 4

Question Number : 25 Question Id : 60348915595 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Which of these statements are true?

1. She had a tremendous conviction
2. She had nothing but contempt for the Church
3. She had a timid personality
4. She had special military training and knowledge

Options :

60348958613. 1

60348958614. 2

60348958615. 3

60348958616. 4

Question Number : 26 Question Id : 60348915596 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Joan was burnt mainly because

1. She had become too inconvenient and domineering
2. The French army betrayed her
3. The Church was vengeful
4. The noblemen got worried about her ideas of the power structure

Options :

60348958617. 1

60348958618. 2

60348958619. 3

60348958620. 4

Question Number : 27 Question Id : 60348915597 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Leaders need to be prepared to be martyrs due to their disruptive ideas

1. True
2. False
3. Partly true
4. Partly false

Options :

60348958621. 1

60348958622. 2

60348958623. 3

60348958624. 4

Question Number : 28 Question Id : 60348915598 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The concept of martyrdom is not applicable in organizations

1. True
2. False
3. None of these
4. All of these

Options :

60348958625. 1

60348958626. 2

60348958627. 3

60348958628. 4

Question Number : 29 Question Id : 60348915599 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

At the end of the day, Joan was selfish and was after fame.

1. True
2. False
3. Partly true
4. None of these

Options :

60348958629. 1

60348958630. 2

60348958631. 3

60348958632. 4

Question Number : 30 Question Id : 60348915600 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Don Quixote and Joan are similar along the dimension:

1. Ability to dream and tribute to the human spirit
2. The importance of being a good horse rider
3. Importance of prayer
4. Sacrificing your vision

Options :

60348958633. 1

60348958634. 2

60348958635. 3

60348958636. 4

Question Number : 31 Question Id : 60348915601 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Another purpose in writing the play was:

1. To show loss of idealism when it is not tempered with reality
2. To show that twenty years is a critical time for an empire
3. To show that the Muslim rulers of India were cruel and ruthless
4. To show the role historians (such as Barani) play in a kingdom

Options :

60348958637. 1

60348958638. 2

60348958639. 3

60348958640. 4

Question Number : 32 Question Id : 60348915602 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

One of the purposes of the opening scene in the play is:

1. To tell the audience about how brilliant and intelligent Tughlaq was
2. To show that the subjects did trust the Sultan
3. To bring a context to the Sultan's shift of his capital
4. To show that the Sultan was a devout Muslim

Options :

60348958641. 1

60348958642. 2

60348958643. 3

60348958644. 4

Question Number : 33 Question Id : 60348915603 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The conspiracy by the Amirs to kill the Sultan was foiled by

1. Sheer luck
2. One of the Amirs betraying the plot to the Sultan
3. The double crossing by a Hindu noble
4. The counter intelligence by Iman-ud-din

Options :

60348958645. 1

60348958646. 2

60348958647. 3

60348958648. 4

Question Number : 34 Question Id : 60348915604 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Tughlaq has been described by historians as a "spectacular failure". This is because:

1. His projects were grand, but failed completely
2. He planned everything very well but due to bad luck, they all failed
3. He was such a learned king, though he did not see the flaws in his projects
4. He was "ahead of his time"

Options :

60348958649. 1

60348958650. 2

60348958651. 3

60348958652. 4

Question Number : 35 Question Id : 60348915605 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The characters of Aziz and Aazam are intended:

1. To show how some clever subjects exploited the law and its loopholes to enrich themselves
2. To provide some comic interludes in the play to relax the audience
3. To show how Muslims themselves were no great respecters of Tughlaq
4. All of these

Options :

60348958653. 1

60348958654. 2

60348958655. 3

60348958656. 4

Question Number : 36 Question Id : 60348915606 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Tughlaq would be remembered as a man who:

1. Cared as much for the means as for the ends
2. Cared only for the ends, not at all for the means
3. Cared for neither
4. Was very careful

Options :

60348958657. 1

60348958658. 2

60348958659. 3

60348958660. 4

Question Number : 37 Question Id : 60348915607 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Tughlaq brings home the point that:

1. While vision is important in leadership, it is not enough
2. While vision is important, it should be developed in consultation with the followers
3. While vision is important, it is also important to revise it frequently as and when needed
4. All these

Options :

60348958661. 1

60348958662. 2

60348958663. 3

60348958664. 4

Question Number : 38 Question Id : 60348915608 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Tughlaq's decision to introduce copper coins was a disastrous failure because:

1. It was sabotaged by the Amirs
2. It was an inherently unsound decision
3. He failed to take measures to prevent their counterfeiting
4. He failed to prevent their free exchange with silver and gold coins

Options :

60348958665. 1

60348958666. 2

60348958667. 3

60348958668. 4

Question Number : 39 Question Id : 60348915609 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Comparing Don Quixote and Tughlaq:

1. Both had visions and wild ideas
2. Both were timid
3. Both were authentic
4. Both were compassionate

Options :

60348958669. 1

60348958670. 2

60348958671. 3

60348958672. 4

Question Number : 40 Question Id : 60348915610 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Comparing Joan of Arc and Tughlaq:

1. Both were unselfish and wanted to only do good for their country
2. Both were great intriguers
3. Both had grand visions
4. Both had a solid sense of values

Options :

60348958673. 1

60348958674. 2

60348958675. 3

60348958676. 4

Question Number : 41 Question Id : 60348915611 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

His more famous vow was not to marry. His first vow was:

1. To renounce his claim to the throne
2. To support the chieftain at all times
3. To protect the throne of Hastinapura at all times
4. Never to take up arms in a battle

Options :

60348958677. 1

60348958678. 2

60348958679. 3

60348958680. 4

Question Number : 42 Question Id : 60348915612 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

According to Karve, Bhishma's unselfishness also led to a certain lack of accountability on his part

1. True
2. False
3. Partly true
4. Partly false

Options :

60348958681. 1
60348958682. 2
60348958683. 3
60348958684. 4

Question Number : 43 Question Id : 60348915613 Question Type : MCQ Option Shuffling : No Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Karna was not allowed to take the test to win Draupadi because he was a suta.

1. True
2. False
3. Partly true
4. Partly false

Options :

60348958685. 1
60348958686. 2
60348958687. 3
60348958688. 4

Question Number : 44 Question Id : 60348915614 Question Type : MCQ Option Shuffling : No Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

According to Karve, Karna's relationship with Duryodhana was one of:

1. Equals
2. A sense of obligation
3. Jealousy
4. Shared hatred for Pandavas

Options :

60348958689. 1

60348958690. 2

60348958691. 3

60348958692. 4

Question Number : 45 Question Id : 60348915615 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Kunti went to the forest because:

1. She became tired of the rule by Yudhishtira, her eldest son
2. She was politely asked to do so by Vidura
3. Krishna advised her that the time for *vaanaprastha* (retreat to the forest towards the end of one's life) had come
4. She thought that her life's mission of putting her sons on the throne had been accomplished

Options :

60348958693. 1

60348958694. 2

60348958695. 3

60348958696. 4

Question Number : 46 Question Id : 60348915616 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

According to Karve, Draupadi is the symbol of:

1. The defiant womanhood
2. Fortitude and determination
3. Strength of character and determination
4. All of these

Options :

60348958697. 1

60348958698. 2

60348958699. 3

60348958700. 4

Question Number : 47 Question Id : 60348915617 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Despite their having more than one and half times the strength of the Pandavas' army, the Kauravas lost the war due to:

1. Lack of some crucial divine weapons
2. Lack of enough top level fighters
3. Lack of strategic leadership
4. Rivalry between the Kaurava brothers

Options :

60348958701. 1

60348958702. 2

60348958703. 3

60348958704. 4

Question Number : 48 Question Id : 60348915618 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Krishna got the main Kaurava warriors (e.g., Drona, Karna, Duryodhana) killed through means that were less than fully ethical. This shows that:

1. He was a thoroughly unscrupulous person
2. He wanted to exact his revenge on them
3. He wanted to bring the war to an end somehow
4. He recognized that ethical compromises also need to be made in leadership

Options :

60348958705. 1

60348958706. 2

60348958707. 3

60348958708. 4

Question Number : 49 Question Id : 60348915619 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

The message of Mahabharata could be seen as:

1. The need for finding meaning for one's existence
2. The need to be ruthless and not caring for ethics
3. Dharma (righteousness) ultimately wins
4. Life is futile

Options :

60348958709. 1

60348958710. 2

60348958711. 3

60348958712. 4

Question Number : 50 Question Id : 60348915620 Question Type : MCQ Option Shuffling : No

Is Question Mandatory : No

Correct Marks : 2 Wrong Marks : 0

Mahabharata shows that in leadership:

1. One needs to take the right and ethical decisions all the time
2. There is a need to compromise, and the trick in leadership is to recognize when to compromise and to what extent
3. Power is what finally matters; history is written by the victors
4. All of these

Options :

60348958713. 1

60348958714. 2

60348958715. 3

60348958716. 4